



## Arizona Department of Education

The Audit Unit

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Phoenix, Arizona 85007

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# Average Daily Membership Audit Report Painted Desert Demonstration Projects, Inc. Fiscal Years 2019, 2020 and 2021

Report Number—22-35

April 22, 2022



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## Arizona Department of Education

### Audit Unit

April 22, 2022

Dr. Mark W. Sorenson, President  
Painted Desert Demonstration Projects, Inc.  
145 Leupp Rd  
Flagstaff, AZ, 86004

Dear President Sorenson:

The Arizona Department of Education Audit Unit has conducted an audit of the Painted Desert Demonstration Projects, Inc. (School) Average Daily Membership (ADM) for Fiscal Years 2019, 2020 and 2021. The purpose of the audit was to address whether the School properly reported student enrollment, and to determine if it received the correct amount of Basic State Aid.

Auditors determined that the School incorrectly reported the enrollment data of 11 students, which resulted in its ADM being overstated by 1.08. As a result, the School was overfunded by \$7,621.81 which the School must repay to ADE. Additionally, auditors determined that the School failed to properly maintain some required documentation in student cumulative files.

We appreciate the cooperation and assistance provided by the School's administration during the course of the audit.

Sincerely,

A handwritten signature in blue ink, appearing to read "Melissa Moreno".

Melissa Moreno,  
Chief Auditor

**Kathy Hoffman, Superintendent of Public Instruction**

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# INTRODUCTION AND BACKGROUND

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The Arizona Department of Education (ADE) Audit Unit has conducted an Average Daily Membership (ADM) audit of the Painted Desert Demonstration Projects, Inc. (School) pursuant to Arizona Revised Statutes (A.R.S.) § 15-239. This audit focused on whether the School properly reported enrollment data to ADE and received the correct amount of Basic State Aid for Fiscal Years (FY) 2019 through 2021.

***Average Daily Membership audits of district and charter holder funding***—Pursuant to A.R.S. § 15-239, ADE may conduct ADM audits, which help ensure the appropriate distribution of Basic State Aid provided annually to school districts and charter schools. School districts and charter schools receive Basic State Aid based on several factors related to student enrollment and attendance. To receive funding, school districts and charter schools report enrollment and attendance data to ADE. ADE processes that data, determines payment amounts according to the relevant statutory funding formulas and distributes payments to schools up to twelve times each year.

The ADM audit process determines whether payments were correct or if an adjustment is needed. The audit process compares the school district's or charter school's information reported to ADE's student data system to information found on the original records kept at the school. If auditors find that the school district's or charter school's reported information does not match the original documentation, the audit will calculate and report the funding adjustment needed to the school district's or charter school's Basic State Aid. These funding adjustments can be positive or negative, depending upon the audit findings. The audit findings are written and compiled into a report that is then issued to the audited entity.

***Superintendent's legal notice links the audit and appeals processes***—In addition to the report, the audited entity receives The Notice of Audit Findings and Required Reimbursement (Notice) that details the audit findings and determination of the Superintendent of Public Instruction (Superintendent) regarding adjustments to be made to the school district or charter school pursuant to A.R.S. § 15-915. The audited entity may appeal the Superintendent's decision in the Notice.

***Opportunity to appeal the audit***—A.R.S. § 41-1092.03 provides the audited school district or charter school that disagrees with the Superintendent's decision in the Notice with the opportunity to file a formal appeal within thirty (30) days after the report was issued. If an appeal is filed, the school district or charter school and ADE may reach agreement in an informal settlement conference. If an agreement is not reached at the informal settlement conference, the appeal will be adjudicated by the Office of Administrative Hearings.

***Funding adjustment process and timeframes***—When the Notice is finally settled or adjudicated, if ADE has determined that a school district or charter school received an incorrect amount of Basic State Aid, A.R.S. § 15-915 directs those corrections to schools' funding be made in the current budget year. In case of hardship, schools may request that the

Superintendent allow a correction to be made partly in the current budget year and partly in the following budget year.

**School information**—The School, located in Flagstaff, Arizona, offered instruction in grades K through 8 during the fiscal years audited. They have one school. Table 1 presents the School's unaudited student, staffing and financial information for FY2019, FY2020 and FY2021.

**Table 1**

**Painted Desert Demonstration Projects, Inc.  
Total students, revenues, and expenditures  
Fiscal years 2019, 2020 and 2021  
(Unaudited)**

	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Students enrolled</b>	<b>117</b>	<b>100</b>	<b>102</b>
<b>Number of teachers</b>	<b>8</b>	<b>16</b>	<b>10</b>
<b>Revenue</b>			
Local	\$431,606	\$ (572)	\$295,550
Intermediate	\$0	\$ 0	\$0
State	\$ 967,219	\$773,624	\$821,313
Federal	\$2,540,613	\$0	\$1,754,119
<b>Total revenues</b>	<b>\$3,939,438</b>	<b>\$773,052</b>	<b>\$2,870,982</b>
<b>Total expenditures</b>	<b>\$3,442,384</b>	<b>\$897,084</b>	<b>\$3,025,108</b>

Source: Annual Report of the Arizona Superintendent of Public Instruction for FY2019, FY2020 and FY2021.

## SCOPE AND METHODOLOGY

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The audit focused on whether the School accurately reported its data to ADE and received the correct amount of Basic State Aid in accordance with statutes, the Uniform System of Financial Records for Arizona Charter Schools (USFRCS) and its own policies and procedures for FY2019, FY2020 and FY2021.

To conduct this audit, auditors used a variety of methods, including examining School and ADE records to review 150 of 340 students over the three fiscal years audited. Adjustments to ADM are based solely on those identified students that the auditors evaluated further and are not extrapolated to create findings for the entire student population. Auditors also reviewed state statutes and School policies and procedures and interviewed School management and staff. Specifically:

- **Enrollment data** – Auditors reviewed student schedules, enrollment histories and attendance data to determine if the enrollment data reported to ADE was correct. Auditors compared the entry and exit dates to determine if an adjustment was necessary. Auditors also reviewed absences to ensure that they were reported correctly and made adjustments if they were needed.
- **FTE calculations** – Auditors reviewed the bell schedules and student schedules to determine whether the School reported the correct full-time enrollment (FTE) data to ADE. Auditors calculated the FTE based on the classes and time a student was enrolled in the School and compared the FTE to what was reported to ADE. No findings were identified for this area.
- **Student Files** – Auditors reviewed student files to ensure that they maintained required documentation such as birth certificates, immunization records, and supporting residency documentation. Auditors identified files that did not contain all the documentation that was required to be kept in them by statute and ADE guidelines.
- **Instructional hours** – Auditors reviewed the bell schedules and calendars for the School for FY2019, FY2020 and FY2021. The total instructional hours offered for each grade met the minimum required by statute for each of the three fiscal years audited.
- **Distance Learning Plans** – Auditors reviewed the Distance Learning Plans (DLP) for FY2021 that were used to provide education to students. In addition, auditors reviewed the percentage of learning that was distance learning or in person to determine if this was reported correctly. No findings were identified for this area.



- ***SPED Data*** – Auditors determined whether an adjusted student had also been funded for a special education (SPED) category. No material findings were identified for this area
- ***Limiting*** – Auditors reviewed the total ADM for each enrolled student to ensure that they were appropriately limited by ADE's system. No findings were identified for this area.

The Audit Unit expresses its appreciation to the School's administration and staff members for their cooperation and assistance during the course of the audit.

# **FINDING 1: THE SCHOOL DID NOT ACCURATELY REPORT SOME STUDENT DATA, RESULTING IN AN OVERPAYMENT OF \$7,621.81**

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Auditors determined that the School inaccurately reported the student data for 11 students for FY2019, FY2020 and FY2021. Specifically, auditors found that seven students were not funded properly due to the school calendar failing integrity, three students had 10 or more consecutive unexcused absences, and one student had an incorrect entry date reported. As a result of these errors, the School's ADM was overreported by 1.08. As a result, the School was overfunded by \$7,621.81 in Basic State Aid. According to A.R.S. § 15-915, ADE needs to recover these monies from the School.

## **The School inaccurately reported some student data**

The School inaccurately reported 11 student's enrollment data to ADE, which resulted in the School's ADM being overstated by 1.08.

According A.R.S. § 15-901 requires that ADM be calculated on the first 100 days of the school year, which must be reported accurately to ensure proper funding. Additionally, A.R.S. § 15- 901 states that a student with 10 consecutive unexcused absences must be withdrawn and beginning in FY2019, School Finance Manual (G) states that students who have reached the 10% threshold for cumulative absences (excused or unexcused) based on the number of instructional calendar days at their school and incur 10 or more consecutive absences will generate non-fundable ADM intervals. Finally, ADE External Guideline and Procedures GE-17 and A.R.S. § 15-901, with the exception of pre-enrolled students, the enrollment dates for a student are the first day of actual attendance and the last day of actual attendance or excused absence. However, the School did not always adhere to these requirements. Specifically, for the students that were sampled:

- 7 students were not funded properly due to the school calendar failing integrity causing ADE's AzEDs system to miscalculate the 100<sup>th</sup> day. As a result, the School's ADM was overreported by 0.38.
- 3 students had 10 or more consecutive unexcused absences. As a result, the School's ADM was overreported by 0.57.
- 1 student had an incorrect entry date reported. As a result, the School's ADM was overreported by 0.13.

As shown in Table 2, data reporting errors resulted in an ADM overstatement of 1.08 for the three fiscal years audited.

**Table 2**

**Painted Desert Demonstration Projects, Inc.  
ADM adjustments due to enrollment data errors  
Fiscal years 2019, 2020 and 2021**

	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Calendar-Failed Integrity	-	0.38	-	0.38
10-Day Absence	-	-	0.57	0.57
Incorrect Entry Date	-	-	0.13	0.13
<b>Total</b>	<b>-</b>	<b>0.38</b>	<b>0.70</b>	<b>1.08</b>

Source: Auditor analysis of School records, ADE data for FY2018, FY2019 and FY2020.

## **The School failed to comply with statute and ADE guidelines**

The School did not follow statute and ADE guidelines when calculating and reporting student enrollment data.

According A.R.S. § 15-901 requires that ADM be calculated on the first 100 days of the school year, which must be reported accurately to ensure proper funding. The calendar for the 2019-2020 school year submitted to ADE failed integrity, and the School failed to correct the calendar. As a result, AzEDs did not have a calendar with accurate instructional days, and so incorrectly identified the 100<sup>th</sup> day to use for the funding calculation. As a result, seven students received the incorrect ADM.

The School misreported the enrollment data of four students. According to, A.R.S. § 15-901(A)(2), students absent for ten (10) consecutive school days, except for excused absences, shall be withdrawn from the school. The School failed to properly withdraw three students with ten or more consecutive unexcused absences in FY2021. Additionally, according to ARS § 15-901 and ADE guidelines, the first day of membership for continuing or pre-enrolled students, shall be defined as either the first day a student physically attends school or the first day that classroom instruction is offered, provided that such students physically attend school within the first ten school days. For all other students, the first day of membership shall be defined as the first day a student physically attends school. The School incorrectly reported the entry date of one student.

In the future, the School must ensure it complies with statute and ADE guidelines to properly report student enrollments.

## **The School was overfunded by \$7,621.81**

Auditors determined that the School did not receive the correct amount of Basic State Aid due to the inaccurate student data reported to ADE for FY2019, FY2020 and FY2021. The student data incorrectly reported by the School resulted in its ADM being overstated by 1.08. As a result, the School was overfunded by \$7,621.81 in Basic State Aid, which ADE must recoup from the School. Table 3 shows the ADM and funding adjustments required for the School for FY2019, FY2020 and FY2021.

**Table 3**

**Painted Desert Demonstration Projects, Inc.  
ADM and funding adjustments  
Fiscal years 2019, 2020 and 2021**

	<b>ADM Adjustment</b>	<b>Total</b>
2019	-	-
2020	0.38	\$3,008.54
2021	0.70	\$4,613.27
<b>Total</b>	<b>1.08</b>	<b>\$7,621.81</b>

Source: Auditor analysis of School and ADE records for FY2019, FY2020 and FY2021.

### **Recommendations:**

1. The School must repay to ADE \$7,621.81 in Basic State Aid due to incorrectly reported student data.
2. The School needs to ensure that the calendars are reported to ADE so that the 100<sup>th</sup> day is properly calculated.
3. The School should ensure that students with excessive absences be properly withdrawn.
4. The School must reconcile to ensure enrollment dates are reported accurately pursuant to A.R. S. § 15-901.

## **FINDING 2: THE SCHOOL DID NOT PROPERLY MAINTAIN SOME STUDENT RECORDS AS REQUIRED BY STATUTE AND GUIDELINE**

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Auditors determined that the School failed to properly maintain residency, birth certificate and immunization documentation for some students as required by statute and ADE guidelines. The School did not properly maintain required documentation in some of its student cumulative files. In the future, the School should properly maintain these documents to ensure compliance with statute and ADE guidelines.

### **The School did not properly maintain student file documentation**

Auditors determined that the School failed to maintain residency documentation for some students as required by statute and ADE guidelines. According to A.R.S. § 15-823 and the ADE Arizona Residency Guideline, school districts and charter schools are required to maintain verifiable documentation of Arizona residency in the student's cumulative file. This documentation must be provided each time a student enrolls in a school district or charter school and reaffirmed during the annual registration process. The ADE Arizona Residency Guideline identifies an approved list of options a parent or legal guardian may provide to the school district or charter school to meet these requirements.

Auditors also determined that the School failed to maintain birth certificate documentation for some students as required by statute. According to A.R.S. § 15-828, the student file must contain a photocopy of the student's birth certificate, other reliable proof of the student's identity and age and affidavit explaining the inability to provide a birth certificate, or a letter from an authorized agency with custody of the student.

In addition, auditors determined that the School failed to maintain immunization documentation for some students as required by statute. According to A.R.S. § 15-872, "A pupil shall not be allowed to attend school without submitting documentary proof to the school administrator unless the pupil is exempted from immunization pursuant to section 15-873."

The School did not maintain the proper documentation required by statute and ADE's residency guideline. Of the 75 students sampled, 65 students did not have immunization record documentation in their file, 47 students did not have the proper residency documentation, and 21 students did not have a birth certificate in their file. Table 4 (page 10) lists the student file documentation maintained by the School for FY2019, FY2020 and FY2021.

**Table 4**

**Painted Desert Demonstration Projects, Inc.  
Student cumulative file documentation  
Fiscal years 2019, 2020 and 2021**

	<b>Total Sampled</b>	<b>Missing Immunization</b>	<b>Missing Residency Documentation</b>	<b>Missing Birth Certificate</b>
2019	25	20	18	1
2020	25	21	21	10
2021	25	24	8	10
<b>Total</b>	<b><u>75</u></b>	<b><u>65</u></b>	<b><u>47</u></b>	<b><u>21</u></b>

In the future, the School must ensure that it complies with statute by collecting and maintaining in each student's cumulative file copies of verifiable residency, birth certificate documentation and immunization documentation as required by law.

**Recommendation:**

1. The School must comply with statute by collecting and maintaining in each student's cumulative file copies of verifiable residency, birth certificate and immunization documentation as required by law.

## ADM AND FUNDING ADJUSTMENTS

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A.R.S. § 15-915 requires that ADE makes corrections for audit findings to both budget capacity and state aid. ADE's School Finance Unit's Memo 13-011 informs LEAs of these statutory requirements:

*A.R.S. §15-915, as amended by Laws 2012, Chapter 357, Section 3, requires the superintendent of public instruction, when it is determined that state aid or budget limits have been calculated in error, within the prior 3 years, to make corrections to budget limits and state aid in the current year. (Hardship application may be approved by the superintendent). Effective for audits initiated during 2013 and continuing in subsequent years, corrections for audit findings to both budget capacity and state aid (when applicable) will be made.*

**Basic State Aid adjustment of \$7,621.81 required to be paid to ADE**—Auditors identified an overall funding adjustment of \$7,621.81 for the three fiscal years audited due to inaccurate student enrollment.

Table 5 lists the ADM adjustments and the associated Basic State Aid adjustments for the School for fiscal years 2019, 2020 and 2021.

Table 5

**Painted Desert Demonstration Projects, Inc.  
ADM and funding adjustments  
Fiscal years 2019, 2020 and 2021**

	2019	2020	2021	Total
ADM adjustment	-	0.38	0.70	1.08
<b>Funding adjustment</b>	<b>-</b>	<b>\$3,008.54</b>	<b>\$4,613.27</b>	<b>\$7,621.81</b>

Source: Auditor analysis of ADE and School student and financial data for FY2019, FY2020 and FY2021.