



## Arizona Department of Education

The Audit Unit

1535 W. Jefferson St., Bin 19

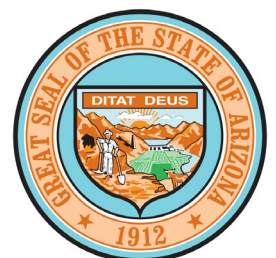
Phoenix, Arizona 85007

602-364-4036

# Average Daily Membership Audit Report Tucson Country Day School, Inc. Fiscal Years 2019, 2020 and 2021

Report Number—22-27

February 25, 2022



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## Arizona Department of Education

### Audit Unit

February 25, 2022

Mr. Jordan Krause, COO/Principal  
Tucson Country Day School, Inc.  
9239 E. Wrightstown Rd.  
Tucson, AZ 85715

Dear Principal Krause:

The Arizona Department of Education Audit Unit has conducted an audit of the Tucson Country Day School, Inc. (School) Average Daily Membership (ADM) for Fiscal Years 2019, 2020 and 2021. The purpose of the audit was to address whether the School properly reported student enrollment, and to determine if it received the correct amount of Basic State Aid.

Auditors determined that the School incorrectly reported the enrollment data of one student, which resulted in its ADM being overstated by 0.16. As a result, the School was overfunded by \$1,062.06 which the School must repay to ADE. Additionally, auditors determined that the School failed to properly maintain some required documentation in student cumulative files.

We appreciate the cooperation and assistance provided by the School's administration during the course of the audit.

Sincerely,

A handwritten signature in blue ink, appearing to read "Melissa Moreno".

Melissa Moreno,  
Chief Auditor

**Kathy Hoffman, Superintendent of Public Instruction**

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# INTRODUCTION AND BACKGROUND

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The Arizona Department of Education (ADE) Audit Unit has conducted an Average Daily Membership (ADM) audit of the Tucson Country Day School, Inc. (School) pursuant to Arizona Revised Statutes (A.R.S.) § 15-239. This audit focused on whether the School properly reported enrollment data to ADE and received the correct amount of Basic State Aid for Fiscal Years (FY) 2019 through 2021.

***Average Daily Membership audits of district and charter holder funding***—Pursuant to A.R.S. § 15-239, ADE may conduct ADM audits, which help ensure the appropriate distribution of Basic State Aid provided annually to school districts and charter schools. School districts and charter schools receive Basic State Aid based on several factors related to student enrollment and attendance. To receive funding, school districts and charter schools report enrollment and attendance data to ADE. ADE processes that data, determines payment amounts according to the relevant statutory funding formulas and distributes payments to schools up to twelve times each year.

The ADM audit process determines whether payments were correct or if an adjustment is needed. The audit process compares the school district's or charter school's information reported to ADE's student data system to information found on the original records kept at the school. If auditors find that the school district's or charter school's reported information does not match the original documentation, the audit will calculate and report the funding adjustment needed to the school district's or charter school's Basic State Aid. These funding adjustments can be positive or negative, depending upon the audit findings. The audit findings are written and compiled into a report that is then issued to the audited entity.

***Superintendent's legal notice links the audit and appeals processes***—In addition to the report, the audited entity receives The Notice of Audit Findings and Required Reimbursement (Notice) that details the audit findings and determination of the Superintendent of Public Instruction (Superintendent) regarding adjustments to be made to the school district or charter school pursuant to A.R.S. § 15-915. The audited entity may appeal the Superintendent's decision in the Notice.

***Opportunity to appeal the audit***—A.R.S. § 41-1092.03 provides the audited school district or charter school that disagrees with the Superintendent's decision in the Notice with the opportunity to file a formal appeal within thirty (30) days after the report was issued. If an appeal is filed, the school district or charter school and ADE may reach agreement in an informal settlement conference. If an agreement is not reached at the informal settlement conference, the appeal will be adjudicated by the Office of Administrative Hearings.

***Funding adjustment process and timeframes***—When the Notice is finally settled or adjudicated, if ADE has determined that a school district or charter school received an incorrect amount of Basic State Aid, A.R.S. § 15-915 directs that corrections to schools' funding be made in the current budget year. In case of hardship, schools may request that the Superintendent

allow a correction to be made partly in the current budget year and partly in the following budget year.

**School information**—The School, located in Tucson, Arizona, offered instruction in grades Kindergarten (K) through 8 during the fiscal years audited. They had one elementary school. Table 1 presents the School’s unaudited student, staffing and financial information for FY2019, FY2020 and FY2021.

**Table 1**

**Tucson Country Day School, Inc.  
Total students, revenues and expenditures  
Fiscal years 2019, 2020 and 2021  
(Unaudited)**

	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Students enrolled</b>	<b>623</b>	<b>654</b>	<b>574</b>
<b>Number of teachers</b>	<b>44</b>	<b>41</b>	<b>40</b>
<b>Revenue</b>			
Local	\$ 1,204,502	\$ 757,571	\$ 356,703
State	\$ 4,226,366	\$ 4,618,616	\$ 4,275,558
Federal	\$ 190,567	\$ 170,169	\$ 742,073
<b>Total revenues</b>	<b>\$ 5,621,435</b>	<b>\$ 5,546,356</b>	<b>\$ 5,374,334</b>
<b>Total expenditures</b>	<b>\$ 5,466,579</b>	<b>\$ 5,051,528</b>	<b>\$ 4,608,881</b>

Source: Annual Report of the Arizona Superintendent of Public Instruction for FY2019, FY2020 and FY2021.

## SCOPE AND METHODOLOGY

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The audit focused on whether the School accurately reported its data to ADE and received the correct amount of Basic State Aid in accordance with statutes, the Uniform System of Financial Records for Arizona Charter Schools (USFRCS) and its own policies and procedures for FY2019, FY2020 and FY2021.

To conduct this audit, auditors used a variety of methods, including examining School and ADE records to review 196 of 1,936 students over the three fiscal years audited. Adjustments to ADM are based solely on those identified students that the auditors evaluated further and are not extrapolated to create findings for the entire student population. Auditors also reviewed state statutes and School policies and procedures and interviewed School management and staff. Specifically:

- **Enrollment data** – Auditors reviewed student schedules, enrollment histories and attendance data to determine if the enrollment data reported to ADE was correct. Auditors compared the entry and exit dates to determine if an adjustment was necessary. Auditors also reviewed absences to ensure that they were reported correctly and made adjustments if they were needed.
- **Student Files** – Auditors reviewed student files to ensure that they maintained required documentation such as birth certificates, immunization records, and supporting residency documentation. Auditors identified files that did not contain all the documentation that was required to be kept in them by statute and ADE guidelines.
- **Instructional hours** – Auditors reviewed the bell schedules and calendars for the School for FY2019, FY2020 and FY2021. The total instructional hours offered for each grade met the minimum required by statute for each of the three fiscal years audited.
- **Distance Learning Plans** – Auditors reviewed the Distance Learning Plans (DLP) for FY2021 that were used to provide education to students. In addition, auditors reviewed the percentage of learning that was distance learning or in person to determine if this was reported correctly. No findings were identified for this area.
- **SPED Data** – Auditors determined whether an adjusted student had also been funded for a special education (SPED) category. No findings were identified for this area.



- **Limiting** – Auditors reviewed the total ADM for each enrolled student to ensure that they were appropriately limited by ADE’s system. No findings were identified for this area.

The Audit Unit expresses its appreciation to the School’s administration and staff members for their cooperation and assistance during the course of the audit.

# **FINDING 1: THE SCHOOL DID NOT ACCURATELY REPORT SOME STUDENT DATA, RESULTING IN AN OVERPAYMENT OF \$1,062.06**

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Auditors determined that the School inaccurately reported the student data for one student for FY 2019, FY 2020, and FY 2021. Specifically, auditors found that one student had excessive absences. As a result of these errors, the School's ADM was overreported by 0.16. As a result, the School was overfunded by \$1,062.06 in Basic State Aid. According to A.R.S. § 15-915, ADE needs to recover these monies from the School.

## **The School inaccurately reported some student data resulting in overfunding of \$1,062.06**

The School inaccurately reported one student's enrollment data to ADE, which resulted in the School's ADM being overstated by 0.16.

Beginning in FY2019, School Finance Manual (G) states that students who have reached the 10% threshold for cumulative absences (excused or unexcused) based on the number of instructional calendar days at their school and incur 10 or more consecutive absences will generate non-fundable ADM intervals.

However, the School misrepresented the enrollment data of one student. The School incorrectly reported one student to ADE that had excessive absences which resulted in an ADM overstatement of 0.16. As a result, as shown in Table 2, the School was overfunded by \$1,062.06 in Basic State Aid for the three fiscal years audited which the School must repay to ADE pursuant to A.R.S. § 15-915.

**Table 2**

### **Tucson Country Day School, Inc. ADM and funding adjustments Fiscal years 2019, 2020 and 2021**

	<b>ADM Adjustment</b>	<b>Funding Adjustment</b>
2019	-	-
2020	0.16	\$1,062.06
2021	-	-
<b>Total</b>	<b>0.16</b>	<b>\$1,062.06</b>

Source: Auditor analysis of School and ADE records for fiscal years 2019, 2020 and 2021.

**Recommendations:**

1. The School must repay to ADE \$1,062.06 in Basic State Aid due to incorrectly reported student data.
2. The School needs to ensure that it follows statute and ADE guidelines when reporting student enrollment data.

## **FINDING 2: THE SCHOOL DID NOT PROPERLY MAINTAIN SOME STUDENT RECORDS AS REQUIRED BY STATUTE AND GUIDELINE**

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Auditors determined that the School failed to properly maintain residency and immunization documentation for some students as required by statute and ADE guidelines. The School did not properly maintain required documentation in some of its student cumulative files. In the future, the School should properly maintain these documents to ensure compliance with statute and ADE guidelines.

### **The School did not properly maintain student file documentation**

Auditors determined that the School failed to maintain residency documentation for 33 students as required by statute and ADE guidelines. According to A.R.S. § 15-823 and the ADE Arizona Residency Guideline, school districts and charter schools are required to maintain verifiable documentation of Arizona residency in the student's cumulative file. This documentation must be provided each time a student enrolls in a school district or charter school and reaffirmed during the annual registration process. The ADE Arizona Residency Guideline identifies an approved list of options a parent or legal guardian may provide to the school district or charter school to meet these requirements.

In addition, auditors determined that the School failed to maintain immunization documentation for one student as required by statute. According to A.R.S. § 15-872, "A pupil shall not be allowed to attend school without submitting documentary proof to the school administrator unless the pupil is exempted from immunization pursuant to section 15-873."

The School did not maintain the proper documentation required by statute and ADE's residency guideline. Of the 150 students sampled, 33 of the student files did not have the proper residency documentation, and one student did not have immunization record documentation in their file. Table 3 (page 8) lists the student file documentation maintained by the School for FY2019, FY2020 and FY2021.

**Table 3**

**Tucson Country Day School, Inc.  
Student cumulative file documentation  
Fiscal years 2019, 2020 and 2021**

	<b>Total Sampled</b>	<b>Missing Residency Documentation</b>	<b>Missing Immunization</b>
2019	50	15	-
2020	50	12	1
2021	50	6	-
<b>Total</b>	<b><u>150</u></b>	<b><u>33</u></b>	<b><u>1</u></b>

Source: Auditor analysis of School records for FY2019, FY2020 and FY2021

In the future, the School must ensure that it complies with statute by collecting and maintaining in each student's cumulative file copies of verifiable residency and immunization documentation as required by law.

**Recommendation:**

1. The School must comply with statute by collecting and maintaining in each student's cumulative file copies of verifiable residency and immunization documentation as required by law.

# ADM AND FUNDING ADJUSTMENTS

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A.R.S. § 15-915 requires that ADE makes corrections for audit findings to both budget capacity and state aid. ADE’s School Finance Unit’s Memo 13-011 informs LEAs of these statutory requirements:

*A.R.S. §15-915, as amended by Laws 2012, Chapter 357, Section 3, requires the superintendent of public instruction, when it is determined that state aid or budget limits have been calculated in error, within the prior 3 years, to make corrections to budget limits and state aid in the current year. (Hardship application may be approved by the superintendent). Effective for audits initiated during 2013 and continuing in subsequent years, corrections for audit findings to both budget capacity and state aid (when applicable) will be made.*

**Basic State Aid adjustment of \$1,062.06 required to be paid to ADE**—Auditors identified an overall funding adjustment of \$1,062.06 for the three fiscal years audited due to inaccurate student enrollment.

Table 4 lists the ADM adjustments and the associated Basic State Aid adjustments for the School for fiscal years 2019, 2020 and 2021.

**Table 4**

**Tucson Country Day School, Inc.  
ADM and funding adjustments  
Fiscal years 2019, 2020 and 2021**

	2019	2020	2021	Total
ADM adjustment	-	0.16	-	0.16
<b>Funding adjustment</b>	-	<b>\$1,062.06</b>	-	<b>\$1,062.06</b>

Source: Auditor analysis of ADE and School student and financial data for FY2019, FY2020 and FY2021.