21st CCLC programs were originally designed to build a sustainable model for future programming. This can include internal and external partnerships that will collaborate to provide youth and families in their community’s opportunities beyond the duration of the 21st CCLC grant funding.

**Definition**
The Arizona field has described sustainability as the ability to continue practices, projects or activities because structures and systems have been built during the course of the 21st CCLC program to:

- secure resources/knowledge base to continue services
- connect with stakeholders
- create mutually beneficial relationships
- showcase quality programs and services

**Authorized under Title IV, Part B, of the Elementary and Secondary Education Act (ESEA), as amended by the Every Student Succeeds Act (ESSA) (20 U.S.C. 7171-1776)**

Sec.4204 (b) APPLICATION (2) CONTENTS (K) a description of preliminary plan for how the community learning center will continue after funding under this part ends.

**Sustainability Planning can:**

- Determine which program activities should continue
- Connect the operating costs of those activities to a funding strategy
- Bring together data, resources, and strategies to guide your efforts as you progress
## What Does 21st CCLC Sustainability Look Like in Arizona?

<table>
<thead>
<tr>
<th>Description</th>
<th>Capacity</th>
<th>Policy</th>
<th>Economic</th>
<th>Knowledge</th>
<th>Collaboration</th>
</tr>
</thead>
</table>
|             | • Practices  
• Efficiency  
• Determine action  
• Implement high-quality, high impact programming  
• Increased capacity in local systems  | • Climate and culture  
• Advocacy  
• New policies to sustain impact  | • Funding  
• Investment  
• In-Kind  | • Shift in attitude & behavior  
• Provide relevant professional development  
• Gap Analysis  
• Improved service  
• Change in knowledge attitude & behavior  | • Internal/External Partnership  
• On-going impact  
• Sustainability Plan  |

### Examples/Practices

- Participant Verification form
- Afterschool Meal Options
- Transportation Continuity
- Reflection
- Continuous improvement

- Participant Verification form
- Sustainability Plan
- Safety Plan
- LEA

- Braided funding with internal/external partnerships
- Secure private funding through foundations, corporations, individuals

- Program staff & leader training
- Az 21st CCLC PD
- State and National 21st CCLC PD
- Educating school day staff & community on sustainability efforts

- Participant Verification form
- Local & public resources
- Advisory team
- Surveys of students, staff, family, & community

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*Please reference your original 21st CCLC application for your sites’ sustainability plan.*

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