

2014 Fiscal Year - Automation Projects Fund (APF) Projects
 First Quarter - September 30, 2013

Project Name	Team	PIJ #	Phase	Project Description and Goals	Project Objectives	Project Risks	Q1 Key Accomplishments	FY14 Budget	Expended Through 09/30/13	Balance Remaining	Q1 Status	JLBC Status
Arizona Department of Education (ADE) - \$7,000,000												
Program Support Office (PSO)	ADE	n/a	Pre Initiating	- Program Support Office (PSO) consisting of Portfolio Director, Phase Gate Management, Vendor Management, Communications, Risk Management, Financial Management and Oversight Management	- Deliver projects on time and within budget. Increase communication and outreach efforts to build support among users, to ensure ADE builds what LEAs need and to notify users on how to use tools as they become available. - Provide quality control for AELAS projects and funding including financial oversight, vendor management of ADE IT's contract laborers and standards creation for project design, development and implementation	Budget may limit full execution based on market and availability of staff; Multiple state systems drive increased cost (Procure-AZ, HRIS, AFIS, and Agency Financial system).	Obtained JLBC favorable review and State Board approval for half of AELAS projects. Presented and received full DGC approval for FY2014 plan.	\$ 1,000,000	\$ 258,191	\$ 741,809	Green	Favorable Review
Arizona Education Learning and Accountability System (AELAS) - Student Information System (SIS)	ADE	Pre-PIJ ED14005	Pre Initiating	- Complete SIS RFP in August 2013 and award contract by January 2014 - Implement and integrate six LEAs (includes data migration) * Additional LEA integrations out of scope for FY14	Offer LEAs an off-the-shelf SIS that LEAs can opt into. First quarter objective is to complete RFP documents and release to potential offerers in August 2013.	Delay in final Automation Projects Funding approvals delays release of RFP by at least 30 days. This delay also impacts the timeline for contract award. FY15 School Year implementation is at significant risk	Elements for RFP have been gathered and the final RFP documents were finalized and ready for Procurement. RFP was not released in August as forecast, but is scheduled for release in October 2013	\$ 450,000	\$ 23,937	\$ 426,064	Red	Pending Favorable Review
Arizona Education Learning and Accountability System (AELAS) - Education Data Fidelity (Ed-Fi)	ADE	Pre-PIJ ED14004	Pre Initiating	- Implement a standard means of exchange for student-level data by using the Ed-Fi standard. This standard uses extractors to connect to vendor SIS statewide and upload that data in a consistent, standards-based format. Two PIJs: Standardized Student Data Store (SDS) \$1,550,000 Organization Entity Management (OEM) \$450,000 * Additional integration for LEA systems is out of scope for FY14	- SDS: Create a standard way to receive student-related data. Create Student ODS, a single source of truth for student data, based on national standards (Ed-Fi and CEDS). First quarter objective is to complete a draft mapping from existing ADE data collections to the Ed-Fi standard data format. - OEM: Replacing current ADE Enterprise databases; Create CRM-based change management interface that will act as a single authoritative source for all changes. No work is planned for first quarter.	- SDS: ADE must rely on outside vendors to completing mappings on schedule; Delay in PIJ approval for next phase; Program Areas may not commit adequate time for interviews. - OEM: ADE does not have in-house CRM expertise; Delay in JLBC Favorable Review for FY2014 funding puts project deliverables at risk.	- SDS: All draft mappings have been completed on schedule.	\$ 2,000,000	\$ 97,369	\$ 1,902,632	Green	SDS: Favorable Review OEM: Pending Favorable Review
Arizona Education Learning and Accountability System (AELAS) - School Finance	ADE	ED14002	Pre Initiating	- Streamline and automate 13 of 48 existing manual Class Site Fund (CSF) financial capability * Additional School Finance capabilities are out of scope for FY14	Streamline and automate existing manual Class Site Fund (CSF) financial capability. First quarter objective is to begin to gather the requirements needed to automate the identified manual processes.	Finding qualified staff is difficult in the economy; Legacy unknown complexity in SAIS payments.	Completed the PIJ which documented the processes to be automated and began to define high-level solution. Requirements gathering is in progress. On schedule to be completed in second quarter	\$ 800,000	\$ 175,834	\$ 624,166	Green	Favorable Review
Statewide Longitudinal Data System (SLDS) - Arizona Education Data Driven Decision System (AzED ³ S)	ADE	ED14006	Pre Initiating	- Implement teacher and administrator dashboards by using a secure, single sign on approach. Roll out dashboards to 200 LEAs and Implement ADEConnect, a secure single sign on capability that uses existing vendor system for credentialing, to 620 LEAs. Implement Data Governance Practices for ADE and LEAs *Additional data source integration and LEA roll out continued in FY15	First quarter objective is to begin creation of dashboard training materials and begin work on installing the technology needed for secure single sign on.	Delay in final Automation Projects Funding approvals reduces the number dashboards delivered to LEAs from 200 to 180. Availability of LEAs to be ready with ADEConnect implemented and staff ready for professional development; Availability of space and infrastructure to ramp up team.	No accomplishments this quarter.	\$ 2,750,000	\$ -	\$ 2,750,000	Yellow	ITAC Approved Pending Favorable Review
ADE	ADE			ADE Automation Projects Fund Projects				\$ 7,000,000	\$ 555,330	\$ 6,444,670		

2014 Fiscal Year - Automation Projects Fund (APF) Projects
Second Quarter - December 31, 2013

Project Name	Team	PIJ #	Phase	Project Description and Goals	Project Objectives	Project Risks	Q2 Key Accomplishments	FY14 Budget	Expended Through 12/31/13	Balance Remaining	Q2 Status	JLBC Status
Arizona Department of Education (ADE) - \$7,000,000												
Program Support Office (PSO)	ADE	None required	n/a	- Program Support Office (PSO) consisting of Portfolio Director, Phase Gate Management, Vendor Management, Communications, Risk Management, Financial Management and Oversight Management	Deliver projects on time and within budget. Increase communication and outreach efforts to build support among users, to ensure ADE builds what LEAs need and to notify users on how to use tools as they become available. - Provide quality control for AELAS projects and funding including financial oversight, vendor management of ADE IT's contract laborers and standards creation for project design, development and implementation.	Budget may limit full execution based on market and availability of staff; Multiple state systems drive increased cost (Procure-AZ, HRIS, AFIS, and Agency Financial system).	Hired a process control manager and program portfolio coordinator and named PSO Director. -Final JLBC approval for all AELAS projects obtained 10/29/13. -Final State Board approval for AELAS expenditures obtained 10/28/13. -Vendor Manager converted to FTE status in November 2013. -All required reporting (ADOA monthly financial report, JLBC quarterly report, State Board quarterly update, monthly PIJ status reports and ADOA/ADE ISA Attachment B) completed according to schedule.	\$ 1,000,000	\$ 474,243	\$ 525,757	Green	Favorable Review
Arizona Education Learning and Accountability System (AELAS) - Student Information System (SIS)	ADE	ED14005	Assessment	Complete SIS RFP and award and Integrate SIS to Student ODS Goal: -Implement and integrate six LEAs	Complete SIS RFP and award - Integrate SIS to Student Operational Data Stores - Implement and Integrate six LEAs (includes Data migration) *Additional LEA integrations out of scope for FY14	Delay in JLBC favorable review could delay award of contract - FY15 School Year implementation is at significant risk - Staffing was delayed until approval of final PIJ following contract award was obtained - RFP was reissued to allow for multi-vendor responses	Gathered requirements for RFP - RFP prepared and released, including RFP rewrite - RFP responses received and evaluation process underway	\$ 450,000	\$ 31,596	\$ 418,404	Red	Favorable Review
Arizona Education Learning and Accountability System (AELAS) - Education Data Fidelity (Ed-Fi)	ADE	ED14004	Assessment and Discovery	- Implement a standard means of exchange for student-level data by using the Ed-Fi standard. This standard uses extractors to connect to vendor SIS statewide and upload that data in a consistent, standards-based format. Two PIJs: Standardized Student Data Store (SDS) \$1,550,000 Organization Entity Management (OEM) \$450,000 * Additional integration for LEA systems is out of scope for FY14	- SDS: Create a standard way to receive student-related data. Create Student ODS, a single source of student data, based on national standards (Ed-Fi and CEDS). - OEM: Replacing current ADE Enterprise databases; Create CRM-based change management interface that will act as a single authoritative source for all changes.	- SDS: ADE must rely on outside vendors to completing mappings on schedule; Awaiting PIJ approval for next phase - OEM: ADE does not have in-house CRM expertise	All draft mappings have been completed on schedule. - Business requirements and architecture documents in progress according to schedule	\$ 2,000,000	\$ 457,029	\$ 1,542,971	Green	Favorable Review
Arizona Education Learning and Accountability System (AELAS) - School Finance	ADE	ED14002	Development	- Streamline and automate 13 of 48 existing manual Class Site Fund (CSF) financial capability * Additional School Finance capabilities are out of scope for FY14	Streamline and automate existing manual Class Site Fund (CSF) financial capability.	Finding qualified staff is difficult in the economy; Legacy unknown complexity in SAIS payments.	Discovery of existing CSF manual processes and systems - Design of solution architecture and reporting solutions - Gather system requirements	\$ 800,000	\$ 400,341	\$ 399,659	Green	Favorable Review
Statewide Longitudinal Data System (SLDS) - Arizona Education Data Driven Decision System (AzED ³ S)	ADE	ED14006	Implementation	- Implement Ed-Fi Dashboards *Additional data source integration and LEA roll out continued in FY15	Roll out to 160 LEAs - Implement ADEConnect (IMS) capability for 620 LEAs - Implement Data Governance Practices for ADE and LEAs	Delay in final Automation Projects Funding approvals reduced the number dashboards delivered to LEAs from 200 to 160. Availability of LEAs to be ready with ADEConnect (IMS) implemented and staff ready for professional development;	Obtained favorable JLBC review 10/29/13. Outreach efforts to install secure access portal and dashboards underway, with training provided at each installation - Hardware procured for SLDS state rollout. - Post Secondary High School Report card roll out to all high school LEAs as IMS test case	\$ 2,750,000	\$ 978,355	\$ 1,771,645	Yellow	Favorable Review
ADE	ADE			ADE Automation Projects Fund Projects				\$ 7,000,000	\$ 2,341,564	\$ 4,658,436		